

10. ISTANBUL ECONOMY SUMMIT

A NEW ERA

IN ECONOMIC RELATIONS WITH THE EU

The global economy is evolving into a multipolar structure. Europe remains one of the centers of the global economy with its financial depth, high value-added industry, and regulatory power. However, it no longer acts alone. The United States, through its technology and financial markets; Asia, with its manufacturing capacity and supply chain strength; the Middle East, with its energy resources and capital flows; and Africa, with its young population and emerging market potential, are all reshaping global economic balances.

When we speak about Europe, we are in fact discussing the economic networks Europe builds with other continents. Europe now holds a “rule-setting” position; through regulations such as the AI Act and the Green Deal, as well as its technology and trade standards, it significantly influences the global system.

Türkiye stands at the very center of these networks as a transit country, also as a true connector nation. With its Customs Union with Europe, its role as an energy bridge to the Middle East, a logistics gateway to Asia, and an expanding investment presence in Africa, Türkiye represents a critical intersection point for intercontinental economic cooperation.

Europe remains a center; but not alone. As the world moves toward bloc formations, Türkiye assumes a strategic bridging role at the intersection of these blocs. In its 10th year, the Istanbul Economy Summit brings to the table the reshaping of Europe-centered global economic relations and Türkiye’s role within these new balances. By convening leaders, business communities, and investors, the Summit offers a unique platform to explore opportunities in a multipolar world, strengthen partnerships, and highlight Türkiye’s strategic position within the global economic network.



10. ISTANBUL ECONOMY SUMMIT

A NEW ERA

IN ECONOMIC RELATIONS WITH THE EU

DECEMBER 10 – DRAFT PROGRAM

07:30 – 08:30
Registration & Welcome
08:30 – 09:00
Breakfast & Experience Zone Visits
09:00 – 09:40
Opening Addresses
09:40 – 09:55
Coffee Break & Networking
09:55 – 10:45
Access to Finance:
Credit, Funds & Alternative Capital Sources
10:45 – 11:00
Coffee Break & Networking
11:00 – 11:50
Healthcare Value Chain & the
Global Innovation Ecosystem
11:50 – 12:40
Entrepreneurship Ecosystem:
Innovation, Investment & Global Expansion
12:40 – 13:40
Buffet Lunch & Experience Zones
13:40 – 14:30
The Era of Twin Transformation
14:30 – 15:20
Future of Mobility:
Electrification & Green Transformation
15:20 – 15:40
Keynote Address | 2035 Perspective:
A Shared Future in Europe–Türkiye Relations
15:40 – 16:00
Coffee Break & Networking
16:00 – 16:50
Human-Centered Growth:
Skills, Productivity & Competitiveness
16:50 – 18:00
B2B Meetings

WORLD PEACE RECEPTION

17:30 – 18:00
Welcome Reception
18:00 – 18:30
Reception Dinner
18:30 – 19:00
Peace Messages from Diplomatic Representatives
19:00 – 20:00
World Peace Fashion Show

DECEMBER 11 – DRAFT PROGRAM

07:30 – 08:30
Registration & Welcome
08:30 – 09:00
Breakfast & Experience Zone Visits
09:00 – 09:50
Energy Security
& International Cooperation
09:50 – 10:40
Global Mobility Economy:
Tourism, Investment
& Strategic Influence
10:40 – 10:55
Coffee Break & Networking
10:55 – 11:45
The New Industrial Order:
Value-Added Production with Europe
11:45 – 12:35
The New Global Balance:
Power Mapping in a Multipolar Economy
12:35 – 14:00
Buffet Lunch & Experience Zones
14:00 – 14:50
Geopolitical Dynamics
& the Defense Industry Ecosystem
14:50 – 15:10
Keynote Address:
Social Equity & Sustainable Growth
15:10 – 15:25
Coffee Break & Networking
15:25 – 15:45
Keynote Address:
European AI Regulation
& Economic Competitiveness
15:45 – 16:00
Coffee Break & Networking

ISTANBUL GOLDEN VALUES AWARDS & GALA NIGHT

19:30 – 20:00
Cocktail Reception
20:00 – 21:30
Gala Dinner &
10th Istanbul Golden Values
Award Ceremony
21:30 – 00:00
Live Concert

ISTANBUL ECONOMY SUMMIT

Distinguished Dignitaries Through the Years



CEVDET YILMAZ
Vice President of the
Republic of Türkiye



BİNALİ YILDIRIM
Speaker of the Grand National
Assembly of Türkiye



ALEKSA BEČIĆ
President of the Parliament
of Montenegro (Crna Gora)



MEHMET NURİ ERSOY
Minister of Culture and Tourism
of the Republic of Türkiye



TAHSİN ERTUĞRULOĞLU
Minister of Foreign Affairs of the
Turkish Republic of Northern Cyprus



NURETTİN NEBATİ
Minister of Treasury and Finance
of the Republic of Türkiye



VIRGIL POPESCU
Minister of Energy of Romania



IBROKHİM ABDURAKHMONOV
Minister of Innovative Development
of the Republic of Uzbekistan



GORDANA DIMITRIESKA-KOCHOSKA
Minister of Finance of the
Republic of North Macedonia



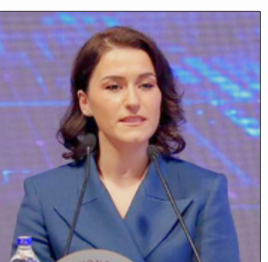
OLGUN AMCAOĞLU
Minister of Energy and Economy of the
Turkish Republic of Northern Cyprus



DR. ŞUAYİP BİRİNCİ
Deputy Minister of Health
of the Republic of Türkiye



RIZA TUNA TURAGAY
Deputy Minister of Trade of the
Republic of Türkiye



BLERTA RAMA
Deputy Minister of Economy, Culture
and Innovation of Albania



SAHİB ALAKBAROV
Deputy Minister of Economy of the
Republic of Azerbaijan



ELNUR ALİYEV
Deputy Minister of Economy
of the Republic of Azerbaijan



ILYAS USSAROV
Deputy Minister of National
Economy of Kazakhstan



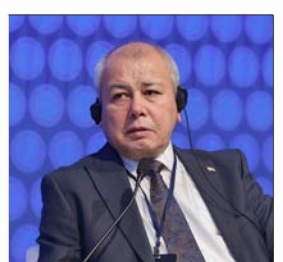
ABDULSHUKUR ABEDİNİ
Deputy Minister of Agriculture, Forestry
and Water Economy of North Macedonia



RUKHSHONA NASRIDDINZODA
Deputy Minister of Economic Development
and Trade of the Republic of Tajikistan



ABDURAHMONZODA ABDURAHMON
Deputy Minister of Economic Development
and Trade of the Republic of Tajikistan



ASHURBOY SOLEHZODA
Deputy Minister of Economic Development
and Trade of the Republic of Tajikistan

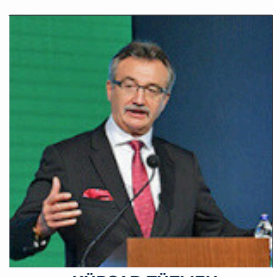
ISTANBUL ECONOMY SUMMIT

Distinguished Dignitaries Through the Years



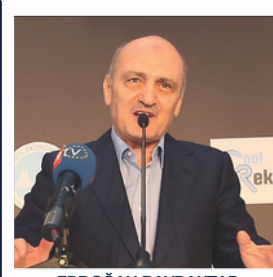
ERSİN TATAR

Former President of the
Turkish Republic of Northern Cyprus



KÜRŞAD TÜZMEN

Former Minister of State
of the Republic of Türkiye



ERDOĞAN BAYRAKTAR

Former Minister of Environment and
Urbanization of the Republic of Türkiye



EGEMEN BAĞIŞ

Former Minister for EU Affairs and
State Minister of Republic of Türkiye



AHMET BAŞAR ŞEN

Republic of Türkiye
Ambassador to Türkiye in Berlin



Dr. VIRANDER PAUL

Republic of India
Ambassador to Ankara



M. AMANUL HAQ

People's Republic of Bangladesh
Ambassador to Ankara



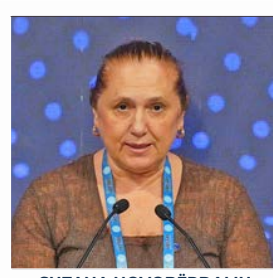
DIDACE NTUREKA

Republic of Burundi
Ambassador to Ankara



Dr. REGINE GRIEMBERGER

Federal Republic of Germany
Consul General in Istanbul



SUZANA NOVOBËRDALJU

Republic of Kosovo
Consul General in Istanbul



THOMAS BAREIß

Member of the General Federal
Parliament (Bundestag)



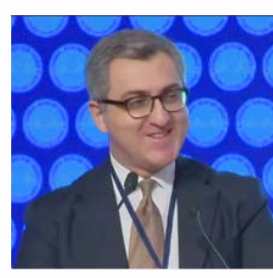
EKREM İMAMOĞLU

President of the Union of Municipalities
of Türkiye and Mayor of
Istanbul Metropolitan Municipality



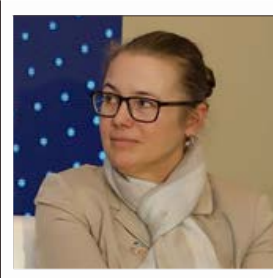
FATMA ŞAHİN

Mayor of Gaziantep
Metropolitan Municipality



YUSIF ABDULLAYEV

Chairman of the Azerbaijan Export
and Investment Agency



CECILIA EKHOLM

Ambassador for Sustainable Development,
Ministry of Foreign Affairs of Sweden



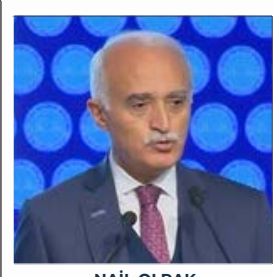
KOBA GVENETADZE

Governor of the
National Bank of Georgia



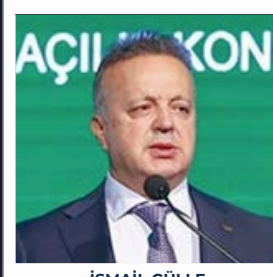
RADOJE ŽUGIĆ

Governor of the
Central Bank of Montenegro



NAİL OLPAK

President of the Foreign Economic
Relations of Türkiye (DEİK)



İSMAİL GÜLLE

President of the Turkish Exporters
Assembly (TİM)



FIRUZ B. BAĞLIKAYA

President of the Associations of
Turkish Travel Agencies (TÜRSAB)

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ISTANBUL ECONOMY SUMMIT 2025

Highlights From the Summit



10 PANELS



5 KEY-NOTE SPEAKERS



60+ DISTINGUISHED SPEAKERS



17 EXPERIENCE ZONES



2000+ PARTICIPANTS



WORLD PEACE RECEPTION



ISTANBUL GOLDEN VALUES AWARDS



CONCERT OF THE ENBE ORCHESTRA



GALA NIGHT



BOAT TOUR



B2B MEETINGS



LUNCHES & DINNERS

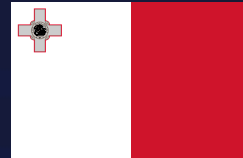


COFFEE BREAKS



ISTANBUL ECONOMY SUMMIT 2025

Countries Represented at the Summit



ISTANBUL ECONOMY SUMMIT 2025

Opening Speeches



The opening speeches of the Istanbul Economy Summit 2025, held with the participation of 2,000 attendees, were delivered by the Minister of Finance of the Republic of North Macedonia, Dimitrieska-Kochoshka; the Vice Chairman of the Board of the Istanbul Economy Summit and Chairman of the Board of Koluman Holding, Kaan Saltık; and the Chairman of the Executive Board of the Istanbul Economy Summit, Abdullah Değer.



ISTANBUL ECONOMY SUMMIT 2025

Key-Note Speakers



**Levent
Özbilgin**
General Manager,
Microsoft Türkiye



**Özlem
Kestioğlu**
Executive Board
Vice President
Vodafone Turkey



**Işıl
Kılınç Gürtuna**
General Manager of
IBM Turkey



**Mehmet
Keteloğlu**
Managing Director of
Google Türkiye



**Dr. h.c. Marie
Christine Oghly**
President,
World Association
of Women Business
Leaders (FCEM)



ISTANBUL ECONOMY SUMMIT 2025 A SUSTAINABLE ECOSYSTEM IN THE DEFENSE INDUSTRY



Moderator:
ARDAN ZENTÜRK
JOURNALIST



BİLAL TOPÇU
GENERAL MANAGER
TURKISH ARMED
FORCES
FOUNDATION



KAAN SALTİK
CHAIRMAN
OF THE BOARD
KOLUMAN HOLDING



**PROF. DR. BEKİR SİDDİK
BİNBOĞA YARMAN**
CHAIRMAN
OF THE BOARD
SAVRONİK



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ISTANBUL ECONOMY SUMMIT 2025

AI and Healthcare Data: Is a Sustainable and Equitable Future Possible?



Moderator:
CEM ÖZTÜRK
EURASIA
MCO LEAD,
SANOFI



**DENİZ
YILMAZ ATAKAY**
HEAD OF
RARE DISEASES
FEDERATION
(NADIR)



**DR. EMİN
FADILLIOĞLU**
CEO, ECZACIBAŞI
PHARMACEUTICAL
AND INDUSTRIAL
INVESTMENTS
CHAIRMAN,
ECZACIBAŞI EVITAL



**DOÇ. DR.
ENGİN KÖSE**
ANKARA
UNIVERSITY
MEDICAL SCHOOL,
PEDIATRICS
DEPARTMENT



**RAQUEL
RIOL**
GLOBAL HEAD OF
ACCESS, INSIGHTS AND
INNOVATION,
SANOFI



**PROF. DR.
TUBA EMİNOĞLU**
ANKARA
UNIVERSITY
MEDICAL SCHOOL,
PEDIATRICS
DEPARTMENT



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ISTANBUL ECONOMY SUMMIT 2025

Dynamics of the New Global Order and Its Reflections on Tourism



Panel Opening:
**YILDIRIM
TAŞ**
CHIEF ADVISOR TO
THE PRESIDENT OF
TÜRSAB



Moderator:
**GAFFAR
YAKINCA**
COLUMNIST,
JOURNALIST,
TV PRODUCER



SERGIO PARDO
CEO
ARGENTINE AGENCY
OF INVESTMENT AND
INTERNATIONAL
TRADE (AAICI)



**MEHMET
GÜRKAYNAK**
TURKEY, ROMANIA
and BULGARIA
MANAGER,
EMIRATES



**NEJC
JUS**
RESEARCH DIRECTOR,
WORLD TRAVEL &
TOURISM COUNCIL
(WTTC)



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ISTANBUL ECONOMY SUMMIT 2025

NAVIGATING THE NEW WORLD OF THE AI AGE



Moderator:

CANSU ÇEBİ

HEAD OF
CORPORATE SALES
VODAFONE TÜRKİYE



FULYA

BIÇAK MUŞTU

CIO,
ZORLU ENERGY
GROUP



FATİH

BEKTAŞOĞLU

GENERAL MANAGER
GARANTİ BBVA
TEKNOLOGY



AYŞE FİÇİ

TRANSFORMATION AND
ADVANCED ANALYTICS
DIRECTOR ECZACIBAŞI
HOLDING



ISTANBUL ECONOMY SUMMIT 2025

A COLLECTIVE JOURNEY TOWARD A SUSTAINABLE FUTURE



Moderator:
AFŞİN YURDAĞUL
JOURNALIST



HAKAN TİFTİK
CHAIRMAN OF THE
EXECUTIVE BOARD,
BORUSAN OTOMOTİV



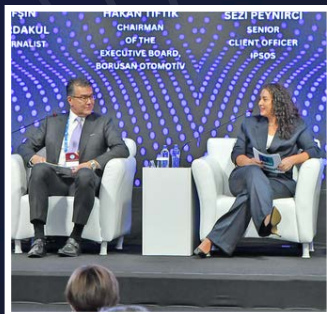
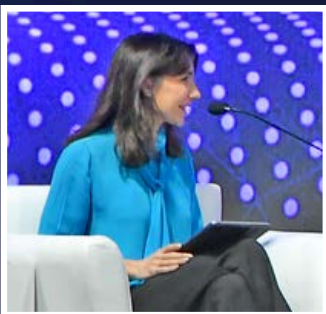
SEZİ PEYNİRCİ
SENIOR
CLIENT OFFICER
IPSOS



M. CEM TOPÇUOĞLU
PRESIDENT,
OMNICOM ADVERTISING GROUP
CEE & AME



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ISTANBUL ECONOMY SUMMIT 2025

GREEN ECONOMY, CLEAN TECHNOLOGY AND A SHARED VISION



Moderator:

Dr. ÖZLEM KOÇ

GENERAL MANAGER,
BAHÇEŞEHİR COLLEGE
and MEMBER of the
BOARD of TRUSTEES,
BAU

AYLİN SEKİZKÖK

GENERAL DIRECTOR
for INTERNATIONAL
ECONOMIC AFFAIRS,
MINISTRY of
FOREIGN AFFAIRS of
TÜRKİYE

Dr. ŞEBNEM

ŞAHİN

CHIEF ECONOMIST,
ISTANBUL
REGIONAL HUB RBEC
UNDP

MEHMET ALİ

AKARCA

CEO
KOÇSİSTEM

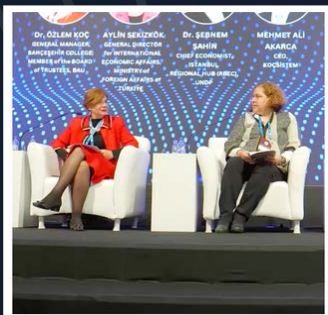
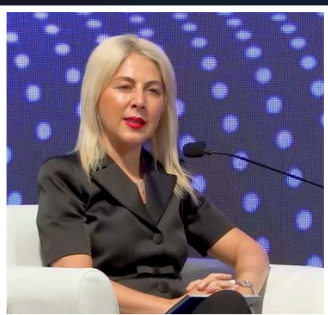
EVREN

ALBAŞ

CEO and
BOARD MEMBER,
ARZUM



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ISTANBUL ECONOMY SUMMIT 2025

NEW ROUTES OF GLOBAL FINANCE: NEW BALANCES AND ECONOMIC ALLIANCES



Moderator:

AYŞEGÜL SAYIN

INFORMATION TECHNOLOGIES,
ASSISTANT GENERAL MANAGER,
CITIBANK TÜRKİYE



**DR. REGINE
GRIEMBERGER**

CONSUL GENERAL
OF GERMANY
IN ISTANBUL



ALAIN NOUNKE

MANAGER, FINANCIAL INSTITUTIONS
GROUP, CENTRAL ASIA AND TÜRKİYE,
INTERNATIONAL FINANCE
CORPORATION (IFC)



ISTANBUL ECONOMY SUMMIT 2025

THE TRANSFORMATION OF THE GLOBAL ECONOMY: THE ROLE OF TECHNOLOGY AND INVESTMENT FUNDS AND TÜRKİYE'S STRATEGIC POSITION



Moderatör:
**PROF. DR.
ATTİLA DİKBAŞ**
İTÜ ARI TEKNOKENT
CEO



**FERHAN
SALMAN**
EMERGING MARKETS
INVESTOR &
FOUNDER-CHAIR
CTC



ERMAN KARACA
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TOMBALAK**
INFORMATICS
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UNUTMAZ BARIN**
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MANAGING PARTNER



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VALUE ADDED EXPORTS AND INNOVATION-DRIVEN GROWTH



Moderatör:

KADİR CERAN

DIGITAL, GREEN AND
HUMAN-CENTERED
INNOVATION LEADER,
TÜBİTAK TUSSİDE DDX



YELİZ

AKBAŞ KIRIŞ

VICE CHAIR
OF THE BOARD,
FORMA MAKİNA



ADNAN

DALGAKIRAN

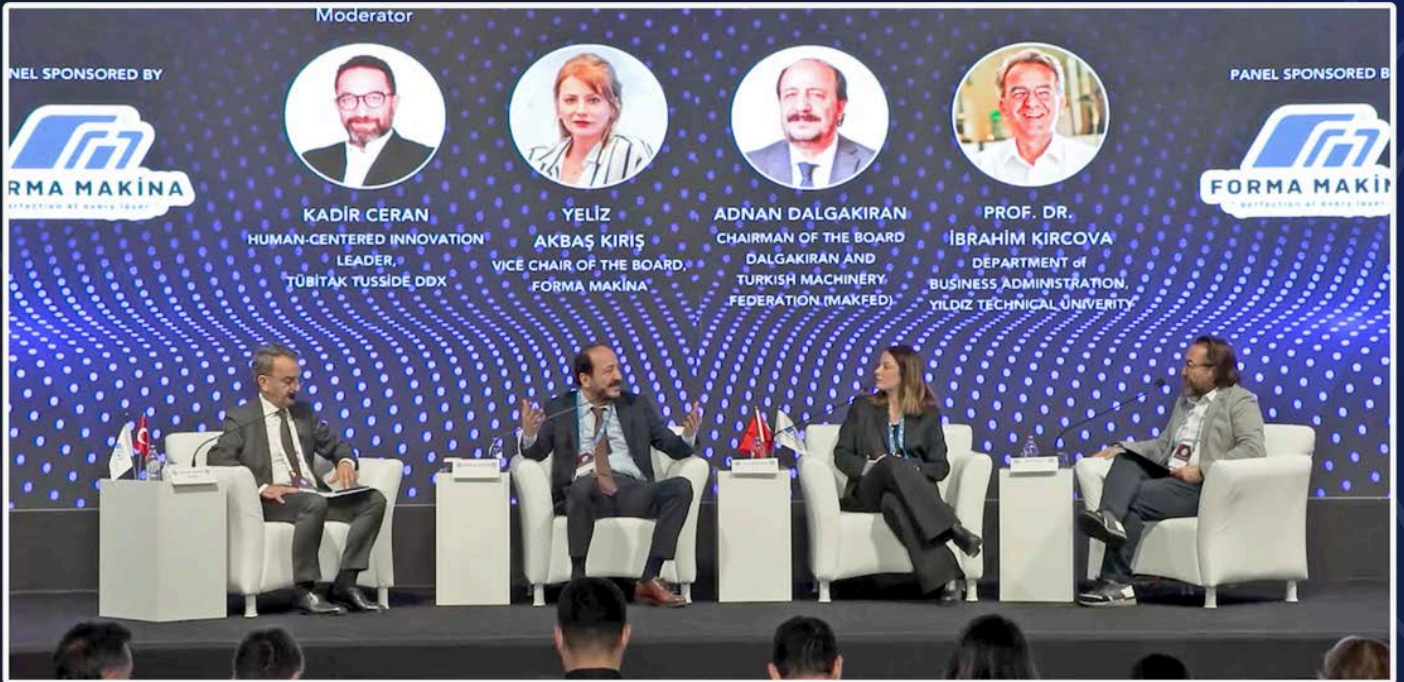
CHAIRMAN of the BOARD
of DALGAKIRAN and
TURKISH MACHINERY
FEDERATION



PROF. DR.

İBRAHİM KIRCOVA

DEPARTMENT of
BUSINESS
ADMINISTRATION,
YILDIZ TECHNICAL
UNIVERSITY



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NEW TECHNOLOGIES IN ENERGY: FROM STRATEGIC DEPENDENCY TO RESILIENT ECOSYSTEMS



Moderator:
HAKAN ÜNSAL
GENERAL MANAGER
& BOARD MEMBER,
ASTOR ENERGY



**CAN
AYVALIOĞLU**
LUBRICANTS CORPORATE
SALES DIRECTOR,
SHELL & TURCAS
PETROL



**GAMZE GÖKÇEN
PİLEVNE,**
BOARD MEMBER,
AHK TÜRKİYE and
SECRETARY GENERAL,
MERCEDES-BENZ TÜRK



**ŞULE
TOPÇU KILIÇ**
DIRECTOR
HEAD OF ENERGY
EURASIA,
EBRD



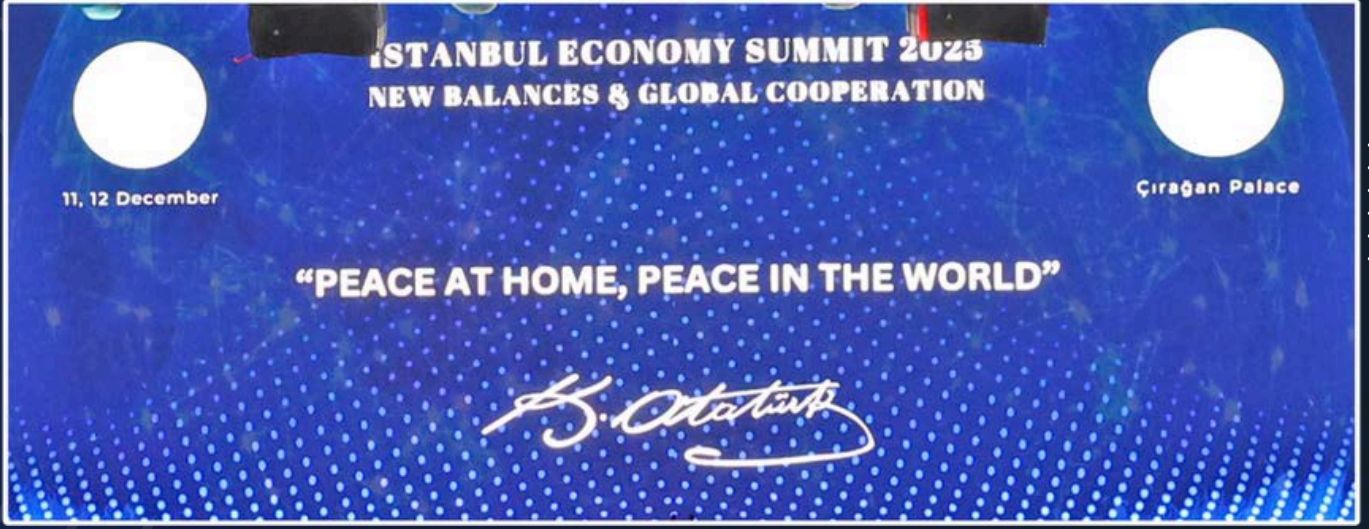
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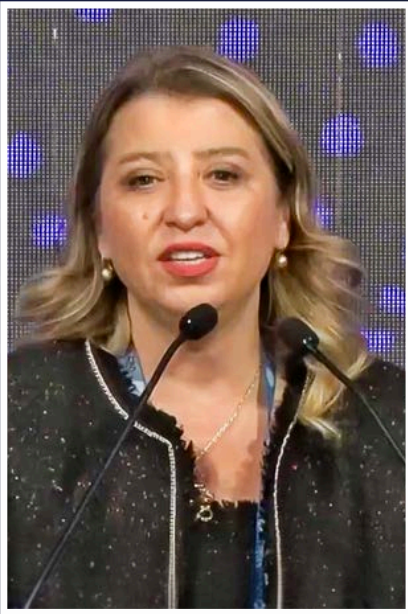
ISTANBUL ECONOMY SUMMIT 2025

World Peace Reception

The World Peace Reception, held as part of the Istanbul Economy Summit 2025, brought together representatives from diplomacy, the business community, and civil society.



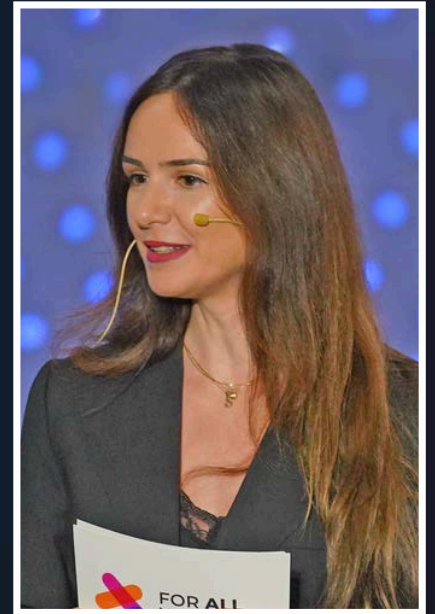
The opening speeches were delivered by UN Women Programme Development Specialist Ana Pashalishvili, Chairwoman of the Board of SEDEFED Emine Erdem, and Deputy General Manager of the Türkiye Tourism Promotion and Development Agency (TGA), Dr. Elif Balcı Fisunoğlu.



Dr. Elif Balcı Fisunoğlu
Türkiye Tourism Promotion
and Development Agency (TGA)
Deputy General Manager



Emine Erdem
SEDEFED
Chairwoman of the Board



Ana Pashalishvili
UN Women
Programme Development
Specialist

ISTANBUL ECONOMY SUMMIT 2025

World Peace Reception

During the evening, Suzana Novobërdaliu, Consul General of the Republic of Kosovo in Istanbul; M. Amanul Haq, Ambassador of the People's Republic of Bangladesh to Ankara; and Didace Ntureka, Ambassador of the Republic of Burundi to Ankara, voluntarily took the floor to share their messages of peace.



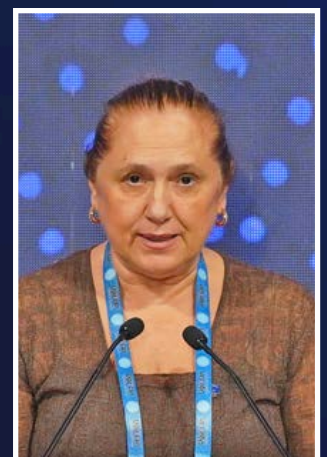
The evening also featured the "7 Regions of Anatolia" Folk Dance Performance by the State Folk Dance Ensemble, realized with the support of the Republic of Türkiye Ministry of Culture and Tourism, as well as the "World Peace"-themed fashion show by Lazaza Couture, bringing together messages of peace and cultural diversity through the arts.



DIDACE NTUREKA
Republic of Burundi
Ambassador to Ankara



M. AMANUL HAQ
People's Republic
of Bangladesh
Ambassador to Ankara



SUZANA NOVOBËRDALIU
Republic of Kosovo
Consul General in Istanbul

ISTANBUL ECONOMY SUMMIT 2025

Final Declaration

FOREWORD | THE SUMMIT'S SCOPE AND GLOBAL IMPACT

For nine years, the Istanbul Economy Summit has been positioned as a strategic platform that addresses the transformation of the global economy through a multi-dimensional perspective and brings together the public sector, private sector, the financial world, international institutions, academia, and civil society on common ground. Beyond being a gathering where current economic developments are discussed, the Summit provides a global space for thought in which collective intelligence is generated—shaping the future balances of production, trade, technology, energy, and diplomacy.

Istanbul Economy Summit 2025 brought together more than 2,000 participants this year and hosted ministers, ambassadors, representatives of international institutions, business leaders, financial institutions, academics, and civil society representatives from more than 50 countries in Istanbul. Through the panels, special sessions, and roundtable meetings held throughout the Summit, the transformation of the global economy, how new balances can be established, and how international cooperation can be deepened were examined through a multi-layered approach.

The World Peace Reception organized within the scope of the Summit stood out as a powerful platform that went beyond economic cooperation and underscored peace, dialogue, and shared human values. Representatives from different countries shared their messages on peace, and the direct relationship between peace and economic stability, sustainable development, and societal resilience was particularly emphasized. The Peace Fashion Show and the “7 Regions Anatolian Dance Performance” reinforced the Summit’s multi-layered structure by bringing Türkiye’s cultural richness together with a universal language of peace.

In this respect, Istanbul Economy Summit 2025 has been positioned not only as an economic platform, but also as a global meeting point where diplomacy, culture, economy, and a shared vision for the future intersect.

ISTANBUL ECONOMY SUMMIT 2025

Final Declaration

INTRODUCTION | ON THE THRESHOLD OF GLOBAL TRANSFORMATION

Istanbul Economy Summit 2025 was held at a time when the global economy is confronted not only with cyclical fluctuations, but also with a structural, multi-layered, and enduring transformation. Rising geopolitical risks, disruptions in supply chains, debates on energy security, accelerating technological change, and global uncertainties are reshaping economic decision-making processes in a profound way.

Within the scope of the Summit, representatives from business, the public sector, finance, international institutions, academia, and civil society approached—through a shared perspective—the questions of how balances will be established in this new era, how global cooperation will be redefined, and on which core dynamics countries will build their competitiveness.

A key finding highlighted at the Summit was that competition, growth, and prosperity are no longer shaped solely by cost, speed, and scale, but increasingly by resilience, trust, inclusiveness, technological adaptation, and flexibility in the face of crises. Economic success is being addressed together with a strong production base, qualified human capital, deepening in strategic sectors, and international cooperation.

In this context, Istanbul, with its geostrategic position at the intersection of three continents, strong industrial base, young and dynamic population, financial capacity, and logistical advantages, plays a critical role on the global economic stage. The assessments put forward throughout the Summit clearly demonstrated that Istanbul and Türkiye have the potential to become not merely a regional hub for production and trade, but a global center where decisions, partnerships, and new economic models are shaped.

By making this potential visible, Istanbul Economy Summit 2025 strongly emphasized that global transformation can be managed only through collective intelligence, trust-based cooperation, and a long-term vision.

Technology, Digitalization and 5G: The Foundation of the New Competitive Architecture

At the Summit, technology was addressed as the core infrastructure element of global competitiveness. Artificial intelligence, the data economy, cloud technologies, and digital platforms were evaluated not only as tools that increase efficiency, but also as new determinants of economic sovereignty.

Within this framework, 5G technology stood out as a critical accelerator of digital transformation.

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Key assessments highlighted at the Summit:

- 5G is not only faster communication; it is the infrastructure for real-time decision-making in industry, healthcare, energy, defense, and logistics.
- Smart factories, autonomous systems, remote healthcare services, and critical infrastructures cannot be scaled without 5G.
- 5G is the core network technology that enables artificial intelligence applications to be deployed in the field.
- Digital sovereignty is directly linked to strong and secure communications infrastructures.

It was also emphasized that 5G investments should be considered not only under the heading of technology, but together with industrial policies, security strategies, and national competitiveness.

Education, Human Capital and Skills Transformation

The sustainability of technological progress is possible through qualified human capital. At the Summit, a shared finding was that current education models remain insufficient in the face of the transformation created by digitalization and artificial intelligence.

Key assessments:

- Lifelong learning is a fundamental element of economic competitiveness.
- University–industry cooperation must close the gap between theoretical knowledge and practice.
- Digital, analytical, and technical skills must be placed at the center of labor policies.
- Youth employment and skills transformation are also the foundation of social resilience.

Economy and Finance: The Instruments of the New Era

In an environment of global uncertainty, traditional financing models are inadequate on their own to meet the needs of transformation. In this era, where capital has become more selective, access to long-term funds, managing digital transformation while preserving financial stability, and strengthening cross-border integration stand among the key priorities.

Key findings at the Summit:

- Capital mobilization is a critical lever: The scale of transformation investments should be expanded not only through individual sources but through catalytic/multiplier models (co-financing, syndication, joint investment, “anchor investor” approaches).
- Thematic financing instruments (green transition, disaster resilience, SME transformation, social inclusion) should be used more effectively, and resources should be linked to measurable impact targets.

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- Fintech and digital finance offer tangible opportunities for inclusive growth: They provide speed, accessibility, and cost advantages in payments and transfers; however, trust, transparency, and user protection must be central to design.
 - Central bank digital currencies (CBDCs) and digital money infrastructures can increase efficiency in payment systems, yet they must be carefully designed with regard to privacy, data protection, cybersecurity, financial stability, and monetary policy implications.
 - Digital assets and distributed ledger technology (DLT) are opening a new chapter in capital markets: instruments such as digital bonds can enable T+0/instant settlement, lower operational costs, greater transparency, fractional ownership, and broader investor access.
 - Cross-border payments and interoperability are strategic for regional integration. With the right rules, digital infrastructures can enable faster and safer cross-border transactions.
 - Financial sovereignty and infrastructure dependencies represent a new area of debate: concentration and external dependency risks in payment systems must be balanced through local/regional solutions and common standards.
 - Post-disaster reconstruction and regional development finance must be prioritized: Especially in affected regions, keeping long-term credit channels open for SMEs, farmers/agricultural producers, and local enterprises was seen as critical.
 - Women's access to finance and financial inclusion are not merely social objectives; they are an economic necessity for productivity and growth. Accordingly, social impact-oriented financing instruments (e.g., women-focused thematic issuances) should be expanded.
 - Predictability and strong governance remain the most critical determinants of capital flows: the regulatory framework, data security, transparency, and public-private coordination directly affect investment appetite.
 - Long-term financing cooperation between the public and private sectors should be strengthened to ensure continuity of transformation; the financial architecture should be updated to support sustainable growth.

Within this framework:

- It was observed that co-financing and catalytic capital models—mobilizing private sector investment through a long-term development finance approach—were used effectively. Thus, multi-stakeholder investment structures were established beyond single-source financing.
- Through digital capital market instruments, access to capital markets was broadened, the investor base was diversified, and advantages in transparency, speed, and cost were achieved in access to finance.
 - By leveraging digital financing instruments, the flow of credit was supported for SMEs, agricultural producers, and local enterprises operating in disaster-affected regions. In this way, a direct contribution was made to economic recovery and the protection of employment.
 - With financing structures prioritizing social inclusion, projects aimed at increasing women's access to finance were supported, and the multiplier effect of financial inclusion on growth was strengthened.

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- Through support for digital infrastructure, fintech, and innovative financing solutions, the financial sector's capacity to adapt to technology was enhanced, paving the way for practices that strengthen regional and global integration.

These outcomes demonstrate that, under the economy and finance theme, Istanbul Economy Summit 2025 was not merely a platform that discussed transformation, but one that enabled it through financing and reflected it in practice.

Industry and Production: Building Strategic Capacity

At the Summit, industry was addressed not only as an economic asset, but also as a strategic capacity. Automotive, defense industries, and advanced manufacturing technologies emerged as critical sectors in an era where supply chains are being restructured.

Key findings:

- Competitiveness is determined less by scale and more by technological depth and supply security.
- Domestic production capacity must be addressed together with R&D and qualified human capital.
- High value-added production is a fundamental element of escaping the middle-income trap.

Energy and Sustainability: Resilient Ecosystems

The energy transition is not limited to diversifying production sources. At the Summit, energy was evaluated as the enabling infrastructure of industry, technology, and digitalization.

Key topics highlighted at the Summit:

- Renewable energy investments must be planned together with storage and grid flexibility.
- Electrification and digitalization are structurally increasing energy demand.
- Energy infrastructures must be strengthened from the perspective of cybersecurity and critical infrastructure security.
- The green transition is a development tool that reduces strategic dependencies.

Health: Technology, Data and Social Benefit

The use of artificial intelligence and data in healthcare was addressed not merely as a technological advancement, but as a strategic area of transformation for establishing a more sustainable, equitable, and human-centered healthcare system. While average life expectancy continues to rise globally, it was emphasized that healthy life expectancy has not increased at the same pace, and that individuals spend a significant portion of their lives with chronic and preventable diseases.

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In this context, it was stated that the fundamental goal of AI and advanced data analytics is not only to extend lifespan, but to increase disease-free and high-quality years of life.

Through early diagnosis, preventive healthcare services, personalized treatment, and clinical decision support systems, the effectiveness of healthcare services can improve while the cost pressure on health systems can be reduced. It was noted that, particularly in rare and chronic diseases, AI-supported early warning mechanisms can shorten diagnostic timelines and reduce the time lost for patients and families, offering a lever to strengthen equity in healthcare. It was a shared view that digital health solutions must be developed together with ethical principles, data security, and a human-centered design approach; and that implementation of this transformation will be defined by cooperation among the public sector, private sector, academia, and international stakeholders. Accordingly, AI- and data-driven approaches in healthcare were evaluated as one of the key elements of the objective not of a longer life, but of a healthier, more accessible, and fairer life.

Tourism and the Cultural Economy: A Value-Oriented Approach

The tourism sector is evolving toward a new structure focused on value creation rather than volume, shaped by the experience economy, sustainability, and destination management. In a global environment of growing competition, it was emphasized that destinations should be assessed not only by visitor numbers, but by the economic, cultural, and social impact they create.

In the assessments made at the Summit, it emerged as a shared view that tourism should be treated as a holistic economic policy that supports local development, preserves cultural heritage, and places environmental sustainability at its core. In particular, culture, gastronomy, health, congress, and experience-driven tourism areas were highlighted as strategic tools that reduce seasonality risks and increase value added.

Key topics emphasized at the Summit:

- Branding and cultural heritage are core elements of destinations' long-term competitiveness.
- Tourism policies must be developed in harmony with environmental and cultural sustainability.
- Strengthening local economies is critical to distributing tourism revenues across society.
- Digitalization and data-driven destination management stand out as important tools optimizing visitor experience and resource use.
- The cultural economy should become an integral component of tourism, supported by creativity, design, and local values.

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Women Leaders and Entrepreneurship: The Key to an Inclusive and Resilient Economy

At the Summit, it was strongly emphasized that women's full and equal participation in economic life is not only a matter of social justice, but also a strategic necessity for competitiveness, productivity, and sustainable growth.

Global studies show that institutions with higher levels of women's leadership are more resilient to crises, more open to innovation, and have a higher capacity to create long-term value. In this context, stronger representation of women in decision-making mechanisms was evaluated as one of the key components of economic resilience.

Key findings highlighted at the Summit:

- Increasing women's participation in the labor force and in leadership positions directly creates growth potential.
- Women entrepreneurs' access to finance, technology, and international markets must be strengthened.
- Expanding women's leadership in high value-added sectors provides an advantage in innovation and competitiveness.

It was also emphasized that inclusive growth is possible not only through targeted policies for women, but through a holistic transformation of corporate culture, governance structures, and public policies. Women's leadership was addressed not as a complementary element, but as one of the foundational pillars of economic development.

Organized Industrial Zones and the Green Economy: The Driving Force of Transformation

In the global green transition process, organized industrial zones (OIZs) play a strategic role not only as spatial hubs of production, but also as implementation areas for energy efficiency, carbon reduction, the circular economy, and digitalization. The assessments made within the scope of Istanbul Economy Summit 2025 demonstrated that, for the transition to the green economy to find practical expression in the field, OIZs must be addressed together with renewable energy integration, shared infrastructure investments, waste and water management, access to green finance, and the transformation of qualified human capital.

In this framework, OIZs stand out as structures that accelerate transformation, reduce costs, and increase competitiveness through economies of scale at the intersection of industry, energy, and technology. For the green transition to be lasting and inclusive, it is critical that OIZs become ecosystems that not only comply with regulations, but also develop innovative solutions, host pilot implementations, and lead sustainable production.

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Lights-Out Factories and Autonomous Production Ecosystems

Another critical topic highlighted at the Summit was “lights-out factories” operating through artificial intelligence, robotic systems, the Internet of Things, and advanced automation technologies. These production models, which require minimal human intervention, represent a new threshold of competitiveness in industry by enabling uninterrupted production, high-quality standards, low error rates, and energy efficiency.

Lights-out factories are not merely an automation model that offers cost advantages; they represent a comprehensive industrial transformation that increases supply chain resilience, optimizes energy and resource use, and reduces the carbon footprint. In the assessments made at the Summit, it was particularly emphasized that this transformation does not mean the exclusion of qualified human capital, but rather directing human labor toward higher value-added areas. In this context, lights-out factories were evaluated as a strategic industrial vision that must be addressed together with the green transition in organized industrial zones, digital infrastructure, and 5G-supported production ecosystems.

Peace, Social Resilience and Stability

At the Summit, peace was addressed not only as the absence of conflict, but together with democracy, equal opportunity, and social cohesion.

Key assessments:

- Social cohesion is an inseparable part of economic resilience.
- Migration, education, and employment policies must be addressed through a holistic approach.

A Sustainable Future: Mobility and Societal Transformation

Sustainability today has evolved beyond being merely an environmental topic; it has become a multi-dimensional transformation area that addresses industrial policies, technological transformation, social behaviors, and economic competitiveness together. In the assessments made within the scope of Istanbul Economy Summit 2025, it was emphasized that achieving sustainability requires a holistic approach spanning from production to consumption.

The automotive and mobility ecosystem stands out as one of the most visible areas of this transformation. Electrification, connected and autonomous technologies, software-defined vehicles, and AI-driven systems not only reduce environmental impact but also redefine user experience, efficiency, and safety. A life-cycle approach to sustainability—from production through end-of-life—has made reducing the carbon footprint, applying circular economy practices, and using green energy strategic necessities.

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Digitalization and artificial intelligence were evaluated as integral components of sustainability policies. Data-driven decision-making mechanisms play a critical role in energy efficiency, mobility planning, understanding user behavior, and resource optimization. In this context, it was highlighted as a shared view that AI-powered systems must be developed not only technologically but also through an ethical, transparent, and human-centered approach.

On the societal dimension, it was found that sustainability is directly linked to changes in individual behaviors and consumer preferences. Increasing interest in electric vehicles and environmentally friendly technologies is shaped not only by economic incentives, but also by trust, experience, accessibility, and perceived long-term benefit. It was emphasized that consumers have become more conscious, inquisitive, and data-driven with respect to sustainability, and that expectations for sincerity, measurability, and transparency have strengthened.

Communication and cultural transformation were evaluated as decisive factors in ensuring sustainability finds a societal counterpart. It was stated that sustainability narratives should be built not around abstract promises, but around concrete practices, verifiable outcomes, and participatory models. This approach strengthens the relationship of trust between institutions and society and accelerates behavioral transformation.

As a result, the shared assessment that emerged at Istanbul Economy Summit 2025 was that a sustainable future can be built together along the axes of technology, data, industry, human capital, and social trust. This transformation will become lasting not only through regulations, but through cooperation, innovation, and a shared sense of responsibility.

Defense Industry: Strategic Resilience and Technological Depth

In the current context of growing global uncertainties, geopolitical risks, and supply chain fragilities, the defense industry stands out as a strategic field not only for security, but also for economic resilience and technological capacity. In the assessments made within the scope of Istanbul Economy Summit 2025, it was emphasized that the defense industry, through advanced engineering, software, artificial intelligence, sensor technologies, and high value-added production capabilities, also provides significant technology transfer to civilian industry.

Strengthening domestic and national production capacity places the defense industry among the central components of industrial policy. This field not only meets security needs, but also creates multiplier effects in terms of export potential, qualified employment, and the innovation ecosystem. It was put forward as a shared view that technologies developed in the defense industry should be addressed in an integrated way with sectors such as automotive, energy, aviation, software, and advanced manufacturing.

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CONCLUSION AND A CALL FOR COLLECTIVE ACTION

Istanbul Economy Summit 2025 clearly demonstrated that global transformation must be managed not only with a focus on technology and growth, but on the foundations of trust, resilience, inclusiveness, and multilateral cooperation. The panels, special sessions, and engagements held throughout the Summit contributed to establishing concrete connections among the public sector, private sector, financial institutions, and international actors, and to creating new grounds for cooperation.

Within the scope of the Summit:

- direct engagements were established among stakeholders from different sectors regarding new investment, financing, and trade opportunities,
- shared priorities and roadmaps were clarified in the fields of energy, technology, finance, industry, and digitalization,
- a common understanding emerged regarding the need for alignment and coordination of economic policies among the public sector, the private sector, and international institutions.

In particular, the assessments made on the themes of energy transition, digital infrastructures, 5G and next-generation technologies, sustainable financing, human capital, and inclusive growth laid the groundwork for partnerships that can evolve into concrete projects in the medium and long term. The Summit was not limited to an exchange of ideas; it created a trust-based interaction environment that accelerated decision-making processes among participants.

Istanbul Economy Summit 2025 strengthened Türkiye's and Istanbul's role as a center of economic dialogue, investment, and cooperation at both regional and global levels and enabled stakeholders from different geographies to come together around a shared vision for the future.

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Protocol Highlights



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Snapshots from the Summit



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Snapshots from the Summit



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Moments from the Lunches and B2B Meetings



Lunch Sponsor Nurettin Varol, Chairman of the Board of MOPA Exclusive, addressed the guests prior to the lunch.



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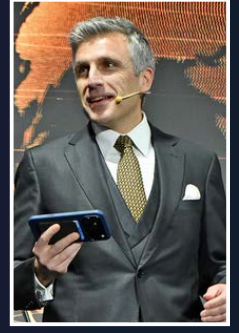
Experience Zones



9th ISTANBUL GOLDEN VALUES AWARDS AND GALA NIGHT



The evening was hosted by our Executive Committee Member and General Manager of Sentromer DNA Technologies, Pınar Akalın, and our Board Member and Partner at Aşçı Etçi Benglian Law Firm, Attorney-at-Law Saro Benglian.



Within the scope of the Istanbul Golden Values Awards Ceremony and Gala Night, institutions and organizations that distinguished themselves through outstanding achievements in 2025 were honored with the 9th Istanbul Golden Values Awards.



During the evening, **UNDP, Ankara University, KoçSistem, Dr. H.C. Marie Christine Oghly, İTÜ ARI Teknokent, TGA, Forma Makina, Borusan Otomotiv, Astor Enerji, Mopa Exclusive, and Bahçeşehir Koleji** were recognized with awards for their achievements.



9th ISTANBUL GOLDEN VALUES AWARDS AND GALA NIGHT



ENBE Orkestrasi, which took the stage during the gala night, offered guests an enjoyable and memorable experience with its distinguished repertoire and powerful stage performance. The concert became one of the defining moments of the evening, perfectly complementing the overall atmosphere.



9th ISTANBUL GOLDEN VALUES AWARDS AND GALA NIGHT



ISTANBUL ECONOMY SUMMIT 2025 In The Press



BIST BANKA
BONFAY %12,28
16.451,34
74,97 0,46 %

KOLUMAN/SALTIK: SAVUNMA SANAYI OLMASAYDI 2025 BİZİM İÇİN ÇOK ZOR BİR YIL OLURDU

TR 25,64 +1,46 DÖNÜŞ 3,62 -2,69 DERSİM 14,35 +1,77 DERİM 33,06
BIST HİZMET 10,729,40 EUR/AUD %0,06 NASDAQ 100 %0,42
MYS/GEORGEVIA: ÇİN ENLAK KRİZİNİ ÇÖZMEK İÇİN GSYH'İN YÜZDE 5'İNİ HARCAMALI



İSTANBUL EKONOMİ ZİRVESİ'NE GERİ SAYIM

EMINE ERDOĞAN ABDULLAH DEĞER SAFAK TOKLE

PADA EKRAMI

BIST500 13.881,40
DSTKF 567,50 -3,16 DÜRDÜ 3,74 +0,54 DÜRKİN 14,33 +0,23
ETHUSDUM %3,6
LİMANLARA ELLEÇLENEN YÜK: HİKTARLI 46,9 MİLYON TONLA KADIN REKORU KIRDI



YENİ DENGELER & KÜRESEL İŞ BİRLİKLERİ

KÜRESEL EKONOMİ VE YENİ DÖNEM DİNAMİKLERİ MASAYA YATIRILDI

ANRSR 22,30 % 1,73 ARCLK 106,30 % 2,02 ARYZ 27,92 % 5,26
BIST 500 13.501,73 % 1,37 BIST100 10.692,29 % 1,20 VİOP 30 11.572,77 % 1,03
TLREF 38,3252 % 1,08 38,3252 % 0,08

BÜTÇE DEĞİŞİMLERİ 223,2 MİLYAR TL AÇIK VERDİ; ÜNCELİ 300,6 MİLYAR TL AÇIK

17 Kasım



TSKGV/TOPÇU: YURT DIŞINDA YENİ ŞİRKETLER KURARAK İHRACAT POTANSİYELİMİZİ ARTIRIYORUZ

1,327 +2,51 ÖZKYG 14,66 +0,69 ÖZSUS 19,07 +1,54 ÖZYYSR 46,60
BIST500 %0,95 USD/YEN 155,07 RİPPLR %0,42
REUTERS UKRAYNA NATO HEDEFİNDEN VAZGEÇTİ



9. İSTANBUL EKONOMİ ZİRVESİ BAŞLIYOR

"KÜRDİĞİNDAKİ İKİ İYİ ÖRNEKLERİ HEP BERABER ALIK'TA YAPILACAK" DEĞER DİNLİYOR, FARTIŞIYOR

SON İYİ ÖRNEKLERİ HEP BERABER ALIK'TA YAPILACAK DEĞER DİNLİYOR, FARTIŞIYOR



YENİ DENGELER & KÜRESEL İŞ BİRLİKLERİ

KÜRESEL EKONOMİ VE YENİ DÖNEM DİNAMİKLERİ MASAYA YATIRILDI

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BIST 500 13.501,73 % 1,37 BIST100 10.692,29 % 1,20 VİOP 30 11.572,77 % 1,03
TLREF 38,3252 % 1,08 38,3252 % 0,08

BÜTÇE DEĞİŞİMLERİ 223,2 MİLYAR TL AÇIK VERDİ; ÜNCELİ 300,6 MİLYAR TL AÇIK

17 Kasım



ABDULLAH DEĞER: İSTANBUL EKONOMİ ZİRVESİNİN GÜCÜNÜN ARTIRARAK DEVAM ETTİĞİNİ GÖRECEZLİZ

KAPANIŞA DOĞRU

BAŞLIKLAR
IEA, 2025 petrol arzı büyüme tahminini 3,1 milyona varılığünden 3 milyona indirdi
IEA, 2026 petrol arzı büyüme tahminini 2,5 milyona varılığünden 2,4 milyona indirdi
TCMB, politika faizini 150 baz puan indirilme yolunda 38 seviyesine düşürdü
TCMB, geçelik vadede borç verme faiz oranını yüzde 42,17'den yüzde 41'e çekti

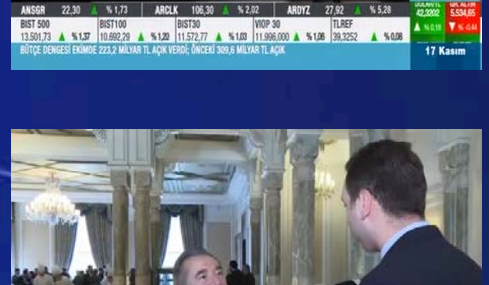
MERKEL 12,76 +0,36
USD/AUD 6,56 % 0,10
ETHUSDUM 3,177,52 1,4591 6,855,95 % 0,06



İSTANBUL EKONOMİ ZİRVESİ ÇİRAĞAN SARAYI'NDA SÜRÜYOR

K 8,24 +0,49 ALCAR 881,50 +0,62 ALCTL 106,30 -0,28
BIST HİZMET 10.844,52 TLREF 37,85 SPOT BRENT 17,18

TRUMP YAPAY ZEKA ÇALIŞMALARINA "ULUSAL ÇEÇELVE" ÖNGÖREN KABARNAHEVİ



YENİ DENGELER & KÜRESEL İŞ BİRLİKLERİ

KÜRESEL EKONOMİ VE YENİ DÖNEM DİNAMİKLERİ MASAYA YATIRILDI

ANRSR 22,30 % 1,73 ARCLK 106,30 % 2,02 ARYZ 27,92 % 5,26
BIST 500 13.501,73 % 1,37 BIST100 10.692,29 % 1,20 VİOP 30 11.572,77 % 1,03
TLREF 38,3252 % 1,08 38,3252 % 0,08

BÜTÇE DEĞİŞİMLERİ 223,2 MİLYAR TL AÇIK VERDİ; ÜNCELİ 300,6 MİLYAR TL AÇIK

17 Kasım



YEŞİL DÖNÜŞÜM VE İŞ DÜNYASININ TRENDLERİ

İŞ DÜNYASI, AKADEMİ VE ULUSLARARASI TEMSİLCİLER BİR ARAYA GELECEK

PARATÖNER

GRAM ALTIN 10,991,28 45,1007



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78 +0,99 AYOD 3,57 +4,39 AVPGY 53,70 +0,37 AYCES 442,00
BIST100 %0,66 EURO/TL %0,60 S&P 500 6.886,68

ERDOĞAN: İLK ASGARİ ÜCRET TROPANTISI YAPILACAK, TSK ELİNİ TAŞINA KOYMALI



50 ÜLKEDEN KATILIM OLACAK

Yeni Döngüler ve Küresel İş Birlikleri Temasıyla Milli Takım Teknik Direktörü Buraya Gelmedi

74,25 -0,47 TRHOL 753,50 +0,20 TRILC 16,70 -1,36
BIST BANKA 16.422,88 TLREF 37,85 NASDAQ 100 25
BEYAZ SARAY: TRUMP HEM RUSYA'YA HEM UKRAYNA'YA KIZGIN, ARTIK SÖZ DEĞİL ETY



60 DAKIKA

VODAFONE/ÖZLEM KESTİOĞLU: ZİRVEDE TÜRKİYE'NİN GELECEĞİNİ KONUŞACAĞIZ

Bloomberg 17 Kas 199
RUCİM 6,31 +0,32 RULGS 46,66
SAWGF 50'LE -1,5C NCA 0,65,45 1,48 6,42 % 0,46



60 DAKIKA

İSTANBUL EKONOMİ ZİRVESİ'NİN DOKUZUNCUSU, 11-12 ARALIKTA İSTANBUL'DA GERÇEKLEŞECEK

Bloomberg 17 Kas 19 ZİRVEMİZ, BİZ HEP ARALIK AYINDA...REF

252 BERA 17,75 +0,44



İSTANBUL EKONOMİ ZİRVESİ

"YENİ DENGELER & KÜRESEL İŞ BİRLİKLERİ" TEMASIYLA 11-12 ARALIKTA ÇİRAĞAN SARAYI'NDA

OLUN, ÖRTÜLÜ

ISTANBUL ECONOMY SUMMIT 2025

In The Press

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Vodafone Türkiye - Özlem Kestioğlu

Vodafone Türkiye İcra Kurulu Başkan Yardımcısı Özlem Kestioğlu, "Yeni Dengeler ve Küresel İşbirlikleri" ana temasıyla düzenlenen 9. İstanbul Ekonomi Zirvesi'nde 2026 beklentilerine ve şirketin teknoloji yol haritasına dair Bloomberg HT'ye önemli açıklamalarda bulundu. Kestioğlu, hem



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Bloomberg HT'ye özel söyleşiler

Attila Dikbaş - İTÜ Arı Teknokent



9. İstanbul Ekonomi Zirvesi'nde Yeni Dengeler ve Küresel İşbirlikleri teması

24



YENİ DENGELER VE İŞ BİRLİĞİ

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Erhan Özmen - Özmen Un




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FİNANS DÖVİZ ALTIN BORSA KRİPTO

Türkiye ve dünyadan iş dünyasının liderlerini, akademisyenleri, bürokratları ve sektör temsilcilerini bir araya getiren "9. İstanbul Ekonomi Zirvesi", "Yeni Dengeler ve Küresel İşbirlikleri" ana temasıyla Çırağan Sarayı'nda başladı.

Küresel ekonomi, sürdürülebilirlik, sağlık, otomotiv, enerji, telekomünikasyon, sanayi, finans, eğitim, dijital dönüşüm, girişimcilik ve uluslararası yatırım gündemlerini tek çatı altında buluşturan zirve, iki gün boyunca birçok oturum ve B2B buluşmasına ev sahipliği yapacak.



İSTANBUL EKONOMİ ZİRVESİ 2025
YENİ DENGELER VE KÜRESEL İŞBİRLİKLERİ

Waka Bilişim Çözümleme

KOLİMAN sanofi

DEKODER

ESAB KOLİMAN sanofi

DEKODER

ERTEKALP

02 | GÜNCEL

İCRA KURULU BAŞKANI ABDULLAH DEĞER

İstanbul Ekonomi Zirvesi, 11-12 Aralık'ta gerçekleşecek

Küresel ekonomi, enerji, sürdürülebilirlik ve dijital dönüşüm alanlarında dünyanın önde gelen iş ve fikir liderlerini bir araya getiren İstanbul Ekonomi Zirvesi, bu yıl "Yeni Dengeler ve Küresel İş Birlikleri" temasıyla 11-12 Aralık 2025 tarihlerinde Çırağan Sarayı'nda gerçekleştirilecek. İki gün sürecek zirvede ekonomi, finans, enerji, turizm, teknoloji, sanayi, gayrimenkul, sağlık, eğitim, gıda ve girişimcilik gibi farklı alanlar-

dan iş dünyasının liderlerini bir araya getirecek yeni küresel düzenin dinamiklerini masaya yatıracak.

Zirvenin İcra Kurulu Başkanı Abdullah Değer, bu yılki temanın küresel dönüşüm sürecinde Türkiye'nin rolünü vurgulamak açısından özel bir anlam taşıdığını belirterek, "Dünyada ekonomik güç dengeleri yeniden şekilleniyor. Bu yeni dönemde Türkiye, stratejik konumu ve üretim gücüyle küresel iş birliklerinin merkezinde yer alıyor. 2025 İstanbul Ekonomi Zirvesi'nde, bu dönüşüm sürecinde ülkemizin nasıl daha etkin bir rol üstlenebileceğini ele alacağız. Zirvenin iş dünyası için yeni ortaklıklara ve uzun vadeli yatırımlara kapı aralamasını hedefliyoruz" dedi.



UAR fuarergisi



FUAR

Malzemeler, Camerlar ve Festival Projesi | Akış, Kona ve Festival Dengesi



İSTANBUL EKONOMİ ZİRVESİ, 11-12 ARALIK'TA ÇIRAĞAN SARAYI'NDA DÜZENLENECEK

Küresel ekonomi, enerji,


CNBC-e   

Bahçeşehir Koleji sponsorluğunda gerçekleştirilen "Yeşil Ekonomi, Temiz Teknoloji ve Ortak Vizyon" başlıklı panelde; yeşil dönüşüm, temiz teknoloji yatırımları ve sürdürülebilir kalkınmanın küresel ölçekte nasıl hızlandırılacağı ele alındı. Kamu, özel sektör, akademi ve uluslararası kuruluş temsilcilerinin katkılarıyla gerçekleşen panel, çevresel sorumluluk ile ekonomik büyümenin ortak bir vizyon çerçevesinde nasıl buluşturulabileceğine dair güçlü bir perspektif sundu.



ISTANBUL ECONOMY SUMMIT 2025


In The Press



9. İstanbul Ekonomi Zirvesi başladı

Türkiye ve dünyadan iş dünyasının liderlerini, akademisyenleri, bürokratları ve sektör temsilcilerini bir araya getiren "9. İstanbul Ekonomi Zirvesi", "Yeni Dengeler ve Küresel İşbirlikleri" ana temasıyla Çırağan Sarayı'nda başladı.

Fahri Aksüt | 11.12.2025 - Güncelleme : 11.12.2025



Yeni Dengeler & Küresel İş Birlikleri Dönemi Başlıyor

Yaşam



ISTANBUL ECONOMY SUMMIT 2025
NEW BALANCES & GLOBAL COOPERATION

11. 12 December
A COLLECTIVE JOURNEY TOWARD A SUSTAINABLE FUTURE

Moderator
Panelists: Arjun SUBRAMANIAM, HAKAN TIFTİK, AŞİF ERGÜZÜMÇÜ, AL DEMİR



İstanbul Ekonomi Zirvesi, yeni dengeleri gündeme taşıyacak

Küresel ekonomi, enerji, sürdürülebilirlik ve dijital dönüşüm alanlarında dünyanın önde gelen iş ve fikir liderlerini bir araya getiren İstanbul Ekonomi Zirvesi, bu yıl "Yeni Dengeler & Küresel İş Birlikleri" temasıyla 11-12 Aralık 2025 tarihlerinde Çırağan Sarayı'nda gerçekleştirilecek.

24 Ekim 2025 | 13:46



9. İstanbul Ekonomi Zirvesi'nde Yeni Dengeler ve Küresel İşbirlikleri teması

Türkiye ve dünyadan iş dünyasının liderlerini, akademisyenleri, bürokratları ve sektör temsilcilerini bir araya getiren "9. İstanbul Ekonomi Zirvesi", "Yeni Dengeler ve Küresel İşbirlikleri" ana temasıyla Çırağan Sarayı'nda gerçekleşti.



9. İstanbul Ekonomi Zirvesi Başladı

Güncelleme Tarihi: Aralık 11, 2025 17:59

#Ekonomi Zirvesi #Küresel Ekonomi #Dijital Dönüşüm

HABER MERKEZİ
Oluşturulma Tarihi: Aralık 11, 2025 17:59

Küresel ekonomi, enerji, sürdürülebilirlik, dijital dönüşüm, yapay zeka ve uluslararası yatırımların geleceğini

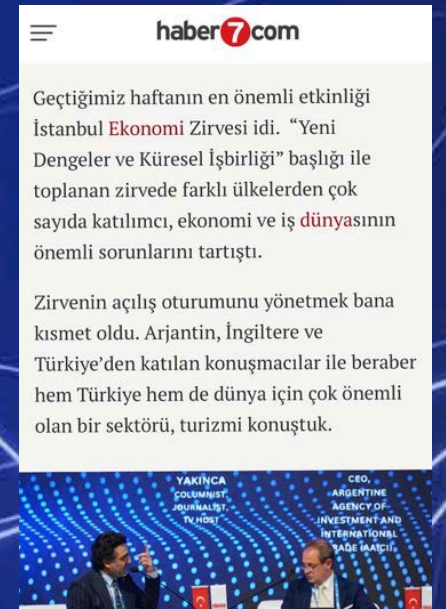


ISTANBUL ECONOMY SUMMIT 2025
NEW BALANCES & GLOBAL COOPERATION

11-12 December
A SUSTAINABLE AND EQUITABLE FUTURE POSSIBLE

Panelists: sonofi

Kolunan ana sponsorluğu ve Sanofi Co-Meabes Sponsorluğunda, 11-12 Aralık 2025 tarihlerinde Çırağan Sarayı'nda düzenlenen İstanbul Ekonomi Zirvesi 2025 kapsamında paylaşılan raporlar, gerçekleştirilen paneller, stratejik değerlendirmeler ve uluslararası konuşmacıların katkıları,



Geçtiğimiz haftanın en önemli etkinliği İstanbul Ekonomi Zirvesi idi. "Yeni Dengeler ve Küresel İşbirliği" başlığı ile toplanan zirvede farklı ülkelerden çok sayıda katılımcı, ekonomi ve iş dünyasının önemli sorunlarını tartıştı.

Zirvenin açılış oturumunu yönetmek bana kısmet oldu. Arjantin, İngiltere ve Türkiye'den katılan konuşmacılar ile beraber hem Türkiye hem de dünya için çok önemli olan bir sektörü, turizmi konuştuk.

10. ISTANBUL ECONOMY SUMMIT



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